



Projected Completion: Fall 2024

	Description	FY21 (Actual)	FY22 (Actual)	FY23 (Actual)	FY24 (Projected)	FY25	FY26	FY27	FY28	FY29	FY30	FY31-FY40 (Annual Avg)	FY41-FY50 (Annual Avg)
Housing (New) <sup>1</sup>	Revenue Expenditures Capitalized Interest	\$ -	\$ -	\$ 2.800.000	\$ - - 2.970.000	\$ 3,250,000 (500,000) 300,000	\$ 3,350,000 (515,000)	\$ 3,450,000 (530,000)	\$ 3,550,000 (545,000)	\$ 3,650,000 (560,000)	\$ 3,760,000 (575,000)	\$ 4,400,000 (680,000)	\$ 5,600,000 (860,000)
	Bond Payment			(2,800,000)	(2,970,000)	(4,035,000)	(4,035,000)	(4,035,000)	(4,035,000)	(4,035,000)	(4,035,000)	(4,035,000)	(4,035,000)
	Operating Income	-	-	-	-	(985,000)	(1,200,000)	(1,115,000)	(1,030,000)	(945,000)	(850,000)	(315,000)	705,000
Housing (Existing) <sup>2</sup>	Revenue Expenditures	2,553,808 (1,067,115)	5,004,471 (1,316,605)	5,187,493 (1,494,353)	5,600,000 (1,650,000)	6,050,000 (1,700,000)	6,230,000 (1,750,000)	6,420,000 (1,800,000)	6,610,000 (1,850,000)	6,810,000 (1,910,000)	7,010,000 (1,970,000)	8,280,000 (2,330,000)	11,120,000 (3,130,000)
	Bond Payment	(1,224,600)	(3,091,000)	(3,430,000)	(3,430,000)	(3,430,000)	(3,430,000)	(3,430,000)	(3,430,000)	(3,430,000)	(3,430,000)	(3,430,000)	(2,940,000)
	Operating Income	262,093	596,866	263,140	520,000	920,000	1,050,000	1,190,000	1,330,000	1,470,000	1,610,000	2,520,000	5,050,000
	Housing Operating Income (Net)	262,093	596,866	263,140	520,000	(65,000)	(150,000)	75,000	300,000	525,000	760,000	2,205,000	5,755,000
Student Building Fees	Revenue Expenditures	1,970,277	2,092,439 (51,155)	1,886,364 (77,353)	1,920,000	1,920,000	1,920,000	1,920,000	1,920,000	1,920,000	1,920,000	1,920,000	1,920,000
	HPC Building O&M Bond Payment	(505,000) (1,248,325)	(505,000) (1,252,000)	(505,000) (1,250,000)	(505,000) (1,250,000)	(505,000) (1,250,000)	(505,000) (1,250,000)	(505,000) (1,250,000)	(505,000) (1,250,000)	(505,000) (1,250,000)	(505,000) (1,250,000)	(505,000) (1,250,000)	(505,000) (1,250,000)
	Operating Income	216,952	284,284	54,011	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000
Avenna Center	Debt Service Reserve Bond Payment	490,600 (474,518)	490,600 (480,393)	490,600 (128,080)	490,600	490,600	490,600	490,600	490,600	490,600	490,600	490,600	490,600
	Operating Income	16,082	10,208	362,520	490,600	490,600	490,600	490,600	490,600	490,600	490,600	490,600	490,600
Greater	Revenue	500,000	500,000	502,016	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Zion Stadium	Bond Payment Operating Income	500,000	500,000	(513,563) (11,547)	(515,000)	(515,000)	(515,000)	(515,000)	(515,000)	(515,000)	(515,000)	(515,000)	(515,000)
3.00.00	Operating meanic	300,000	300,000	(11,547)	(13,000)	(13,000)	(13,000)	(13,000)	(15,000)	(13,000)	(13,000)	(13,000)	(13,000)
Utilities Infrastructure	E&G Utilities Budget Note Payment	310,000 (310,000)	310,000 (310,000)	310,000 (310,000)	310,000 (310,000)	310,000 (310,000)	310,000 (310,000)	310,000 (310,000)	310,000 (310,000)	310,000	310,000	310,000	310,000
	Operating Income	-	-	-	-	-	-	-	-	310,000	310,000	310,000	310,000
Campus Store	Revenue	3,668,749	4,053,991	3,720,381	3,580,000	3,650,000	3,720,000	3,790,000	3,870,000	3,950,000	4,030,000	4,500,000	5,500,000
	Expenditures Operating Income	(3,428,407) 240,342	(3,878,539) 175,452	(3,606,827)	(3,480,000)	(3,550,000) 100,000	(3,620,000) 100,000	(3,690,000)	(3,770,000) 100,000	(3,850,000) 100,000	(3,930,000)	100,000	(5,400,000) 100,000
	Operating income	240,342	173,432	113,334	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Food Service <sup>3</sup>	Revenue	1,648,886	2,914,936	3,152,556	3,050,000	3,140,000	3,230,000	3,330,000	3,430,000	3,530,000	3,640,000	4,300,000	5,780,000
	Expenditures Operating Income	(1,521,095) 127,791	242,292	(3,027,091) 125,465	(3,050,000)	(3,140,000)	(3,230,000)	(3,330,000)	(3,430,000)	(3,530,000)	(3,640,000)	(4,300,000)	(5,780,000)
Road Scholar <sup>4</sup>	Revenue	697,234	3,967,892	3,738,155	3,400,000	3,500,000	3,600,000	3,710,000	3,820,000	3,930,000	4,050,000	4,780,000	6,420,000
	Expenditures	(405,076)	(3,158,303)	(3,118,887)	(3,000,000)	(3,090,000)	(3,180,000)	(3,280,000)	(3,380,000)	(3,480,000)	(3,590,000)	(4,240,000)	(5,700,000)
	Note Payments (Tour Buses) Operating Income	(247,645) 44,513	(247,645) 561,944	(247,645) 371,623	(169,170) 230,830	(110,663) 299,337	(110,663) 309,337	(110,663) 319,337	(110,663) 329,337	450,000	460,000	540,000	720,000
Parking Permits <sup>5</sup>	Revenue Expenditures	424,100 20	486,940 (75,792)	440,409 (90,065)	440,000 (5,000)	440,000 (5,000)	450,000 (6,000)	460,000 (7,000)	470,000 (8,000)	480,000 (9,000)	490,000 (10,000)	545,000 (15,000)	645,000 (25,000)
	Operating Income	424,120	411,148	350,344	435,000	435,000	444,000	453,000	462,000	471,000	480,000	530,000	620,000
	Total Operating Income	\$ 1,831,893	\$2,782,194	\$1,629,111	\$1,926,430	\$ 1,409,937	\$ 1,343,937	\$ 1,587,937	\$ 1,831,937	\$ 2,496,600	\$ 2,750,600	\$ 4,325,600	\$ 8,145,600

<sup>&</sup>lt;sup>1</sup>\$300,000 estimated residual capitalized interest in FY25

<sup>&</sup>lt;sup>2</sup>Campus View Suites Phase II opened Fall 2021 (FY22). Residual capitalized interest covered a portion of Campus View II FY22 bond payment. Rent rates to be increased by 8% in FY25, 3% per year thereafter.

<sup>&</sup>lt;sup>3</sup> Dining Services experienced greatly reduced campus foot traffic in FY21. Campus population returned to normal levels in Fall 2021 (FY22). Revenue also increased in FY22 and FY23 due to increased summer conferences and workshops.

<sup>&</sup>lt;sup>4</sup>Road Scholar conducted no tours during FY21. FY21 revenue came from bus rentals and HEERF funding. Tour operations resumed in Fall 2021 (FY22).

<sup>&</sup>lt;sup>5</sup>Most recurring annual operating expenses for parking administration are covered by tickets and fines, leaving permit revenue available for debt coverage and capital investment